

**CLARE GOLF & COUNTRY CLUB LIMITED**  
**BUDGET TO ACTUAL**

	BUDGET	ACTUAL	VARIANCE
<b>INCOME STATEMENT</b>	<b>2026</b>	<b>2025</b>	<b>+/-</b>
<b>Revenues</b>			
Golf	624494.00	591461.00	33033.00
Membership	261618.00	257618.00	4000.00
Green fees	152866.00	141358.00	11508.00
Golf cart rentals	115447.00	109900.00	5547.00
Tournament Income	29976.00	26214.00	3762.00
Driving range	19230.00	18314.00	916.00
Golf cart user fees and storage	38700.00	32957.00	5743.00
locker rentals	3830.00	3648.00	182.00
Other (club and pull carts)	2827.00	1452.00	1375.00
Kitchen	318500.00	265219.00	53281.00
Proshop	43300.00	44770.00	-1470.00
Sponsorship and donations	13160.00	10709.00	2451.00
Government assistance	10000.00	14838.00	-4838.00
Other	3655.00	2036.00	1619.00
	<b>1013109.00</b>	<b>929033.00</b>	<b>84076.00</b>
<b>Expenses</b>			
Advertising and promotion	3125.00	4214.00	-1089.00
Bad debts	1200.00	1330.00	-130.00
Depreciation	64920.00	67385.00	-2465.00
Dues and fees	16935.00	16056.00	879.00
Insurance	27300.00	27501.00	-201.00
Interest and bank charges	17450.00	16088.00	1362.00
Interest on long term debt	1000.00	0.00	1000.00
Miscellaneous	2730.00	0.00	2730.00
Office	7225.00	8199.00	-974.00
Purchases - kitchen	165620.00	145538.00	20082.00
Purchases - Proshop	32475.00	34314.00	-1839.00
Lease expense	12200.00	12626.00	-426.00
Property taxes	18240.00	18177.00	63.00
Repairs and maintenance	100250.00	105038.00	-4788.00
Salaries and wages	480533.00	423032.00	57501.00
Supplies	17950.00	21506.00	-3556.00
Telephone	3450.00	3380.00	70.00
Travel and training	2000.00	722.00	1278.00
Utilities	17250.00	16863.00	387.00
	<b>991853.00</b>	<b>921969.00</b>	<b>69884.00</b>
GAIN ON DISPOSAL OF ASSET		0.00	
	<b>21256.00</b>	<b>7064.00</b>	<b>14192.00</b>
<b>Net income (loss)</b>	<b>21256.00</b>	<b>7064.00</b>	<b>14192.00</b>