

**CLARE GOLF & COUNTRY CLUB LIMITED**

**Financial Information**

**Year Ended December 31, 2021**

*Draft for discussion purposes only*

Prepared by	Reviewed by
SS 3/14/22	

**CLARE GOLF & COUNTRY CLUB LIMITED**  
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**Year Ended December 31, 2021**

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*Draft for discussion purposes only*

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## COMPILATION ENGAGEMENT REPORT

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To the Shareholders of Clare Golf & Country Club Limited

On the basis of information provided by management, I have compiled the balance sheet of Clare Golf & Country Club Limited as at December 31, 2021, and the statements of income and retained earnings and cash flows for the year then ended, and Note 1, which describes the basis of accounting applied in the preparation of the compiled financial information ("financial information").

Management is responsible for the accompanying financial information, including the accuracy and completeness of the underlying information used to compile it and the selection of the basis of accounting.

I performed this engagement in accordance with Canadian Standard on Related Services (CSRS) 4200, *Compilation Engagements*, which requires me to comply with relevant ethical requirements. My responsibility is to assist management in the preparation of the financial information.

I did not perform an audit engagement or a review engagement, nor was I required to perform procedures to verify the accuracy or completeness of the information provided by management. Accordingly, I do not express an audit opinion or a review conclusion, or provide any form of assurance on the financial information.

Readers are cautioned that the financial information may not be appropriate for their purposes.

Church Point, Nova Scotia  
April 7, 2022

PHIL GAUDET CPA INC.  
CHARTERED PROFESSIONAL ACCOUNTANT

**CLARE GOLF & COUNTRY CLUB LIMITED****Balance Sheet****December 31, 2021**

	2021	2020
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash - unrestricted	\$ 149,056	\$ 44,798
Cash - externally restricted (Note 2)	16,029	42,569
Accounts receivable	4,781	803
Inventory	18,099	13,909
Prepaid expenses	10,281	10,147
Government assistance receivable	3,478	28,712
	<u>201,724</u>	140,938
PROPERTY AND EQUIPMENT (Note 3)	<u>1,206,190</u>	1,151,664
	<u><b>\$ 1,407,914</b></u>	<u>\$ 1,292,602</u>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>CURRENT</b>		
Accounts payable	\$ 2,419	\$ -
LONG TERM DEBT (Note 4)	40,000	40,000
DEFERRED REVENUE	43,721	51,799
DEFERRED REVENUE - CHASE THE ACE (Note 2)	16,029	42,569
	<u>102,169</u>	134,368
<b>SHAREHOLDERS' EQUITY</b>		
Share capital	191,450	188,400
Contributed surplus	400,739	400,739
Retained earnings	713,556	569,095
	<u>1,305,745</u>	1,158,234
	<u><b>\$ 1,407,914</b></u>	<u>\$ 1,292,602</u>

**ON BEHALF OF THE BOARD**

\_\_\_\_\_ Director

\_\_\_\_\_ Director

Printed: April 07, 2022 3:30 PM

Prep \_\_\_\_\_ Added \_\_\_\_\_ Approved \_\_\_\_\_

Phil Gaudet CPA Inc.

Member of the Chartered Professional Accountants of Nova Scotia.

**CLARE GOLF & COUNTRY CLUB LIMITED**  
**Statement of Income and Retained Earnings**  
**Year Ended December 31, 2021**

	2021	2020
<b>REVENUES</b>		
Golf (Note 5)	\$ 409,567	\$ 380,503
Kitchen	134,658	83,252
Pro shop	24,575	26,432
Sponsorship and donations	13,624	8,584
Government assistance	136,882	101,940
Other	3,499	1,509
	<u>722,805</u>	<u>602,220</u>
<b>EXPENSES</b>		
Advertising and promotion	1,590	1,190
Bad debts	319	2,360
Depreciation	27,558	26,098
Dues and fees	10,686	8,557
Insurance	12,807	13,358
Interest and bank charges	8,466	6,678
Interest on long term debt	-	3,067
Lease	14,835	3,036
Office	2,980	2,704
Property taxes	17,551	16,037
Purchases - kitchen	86,051	62,861
Repairs and maintenance	79,911	61,021
Salaries and wages	288,423	203,943
Supplies	8,776	5,381
Telephone	2,466	2,282
Travel	350	135
Utilities	12,575	12,260
	<u>575,344</u>	<u>430,968</u>
<b>INCOME FROM OPERATIONS</b>	<b>147,461</b>	<b>171,252</b>
IMPAIRMENT OF PROPERTY AND EQUIPMENT (Note 6)	<u>(3,000)</u>	<u>-</u>
<b>NET INCOME</b>	<b>144,461</b>	<b>171,252</b>
RETAINED EARNINGS - BEGINNING OF YEAR	<u>569,095</u>	<u>397,843</u>
<b>RETAINED EARNINGS - END OF YEAR</b>	<b>\$ 713,556</b>	<b>\$ 569,095</b>

**CLARE GOLF & COUNTRY CLUB LIMITED****Statement of Cash Flows****Year Ended December 31, 2021**

	2021	2020
<b>OPERATING ACTIVITIES</b>		
Net income	\$ 144,461	\$ 171,252
Items not affecting cash:		
Depreciation of property and equipment	27,558	26,098
Impairment of property and equipment	3,000	-
	<u>175,019</u>	<u>197,350</u>
Changes in non-cash working capital:		
Accounts receivable	(3,977)	4,774
Inventory	(4,190)	11,774
Accounts payable	2,418	1,280
Prepaid expenses	(134)	(22)
Restricted Cash	26,540	61,383
Government assistance	25,234	(28,712)
Deferred revenue	(8,077)	(20,955)
Deferred revenue - Chase the Ace	(26,541)	(61,383)
	<u>11,273</u>	<u>(31,861)</u>
Cash flow from operating activities	<u>186,292</u>	<u>165,489</u>
<b>INVESTING ACTIVITY</b>		
Purchase of property and equipment	<u>(85,084)</u>	<u>(28,393)</u>
<b>FINANCING ACTIVITIES</b>		
Proceeds from long term debt	20,000	40,000
Repayment of callable debt	-	(104,750)
Repayment of long term debt	(20,000)	-
Issuance of capital stock	3,050	500
Cash flow from (used by) financing activities	<u>3,050</u>	<u>(64,250)</u>
<b>INCREASE IN CASH FLOW</b>	<b>104,258</b>	<b>72,846</b>
Cash (deficiency) - beginning of year	<u>44,798</u>	<u>(28,048)</u>
<b>CASH - END OF YEAR</b>	<b>\$ 149,056</b>	<b>\$ 44,798</b>

# CLARE GOLF & COUNTRY CLUB LIMITED

## Notes to Financial Information

Year Ended December 31, 2021

### 1. BASIS OF ACCOUNTING

The basis of accounting applied in the preparation of the balance sheet of Clare Golf & Country Club Limited as at December 31, 2021, and the statements of income and retained earnings and cash flows for the year then ended is the historical cost basis and reflects cash transactions with the addition of:

- accounts receivable less an allowance for doubtful accounts
- inventory valued at cost
- property, plant and equipment amortized over their useful lives
- accounts payable and accrued liabilities

### 2. CASH EXTERNALLY RESTRICTED

	2021	2020
Caisse populaire de Clare - Chase the Ace	\$ 16,029	\$ 42,569

The Caisse populaire de Clare - Chase the Ace account is externally restricted by Nova Scotia Alcohol and Gaming for the use of Junior related programs and activities.

### 3. PROPERTY AND EQUIPMENT

	Cost	Accumulated depreciation	2021 Net book value	2020 Net book value
Land	\$ 807,963	\$ -	\$ 807,963	\$ 807,963
Buildings	883,137	531,132	352,005	291,436
Equipment	557,236	521,126	36,110	42,869
Motor vehicles	24,198	23,465	733	1,047
Golf cars	189,308	179,929	9,379	8,349
	<u>\$ 2,461,842</u>	<u>\$ 1,255,652</u>	<u>\$ 1,206,190</u>	<u>\$ 1,151,664</u>

### 4. LONG TERM DEBT

The Organization applied for and received the \$20,000 CEBA loan in the 2021 fiscal year (\$40,000 in 2020). The loan was provided by the Government of Canada to provide capital to organizations to see them through the current challenges and better position them to return to providing services and creating employment. The loan is unsecured.

The loan is interest free to December 31, 2023. If the loan is paid back by December 31, 2023, \$20,000 of the loan will be forgiven. If the loan is not paid back by December 31, 2023 the full \$60,000 loan will be converted to loan repayable over three years with a 5% interest rate. The forgiveable portion of loan of \$20,000 has been recognized in income in 2021.

**CLARE GOLF & COUNTRY CLUB LIMITED****Notes to Financial Information****Year Ended December 31, 2021**

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**5. GOLF REVENUE**

	<b>2021</b>	<b>2020</b>
Memberships	<b>\$ 190,940</b>	\$ 180,157
Green Fees	<b>106,560</b>	93,497
Golf Car Rentals	<b>64,426</b>	53,215
Tournament Income	<b>1,065</b>	5,039
Driving Range	<b>17,259</b>	24,368
Golf Car User Fees	<b>24,823</b>	23,388
Other	<b>4,494</b>	839
	<b>\$ 409,567</b>	<b>\$ 380,503</b>

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**6. IMPAIRMENT OF PROPERTY PLANT AND EQUIPMENT**

In December 2021 the golf course had a significant fire which completely destroyed a golf cart shed and its contents. The golf course owned golf cart shed and equipment was insured and we continue to work through the insurance process with the insurance company to determine the final payout. As at December 31, 2021 those assets which were destroyed in the fire are required to be written off, management has performed a detailed analysis of the assets and determined most of the assets have been fully depreciated with the exception of two golf carts which have been written off in the amount of \$3,000.

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