

CLARE GOLF & COUNTRY CLUB LTD.

Financial Statements

Year Ended December 31, 2020

(Unaudited - See Notice To Reader)

CLARE GOLF & COUNTRY CLUB LTD.

Index to Financial Statements

Year Ended December 31, 2020

(Unaudited - See Notice To Reader)

	Page
NOTICE TO READER	1
FINANCIAL STATEMENTS	
Statement of Income and Retained Earnings	2
Balance Sheet	3
Statement of Cash Flow	4
Notes to Financial Statements	5 - 6

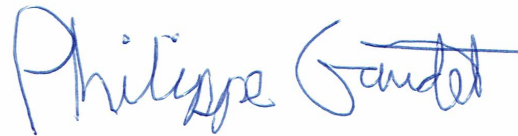
Phil Gaudet CPA Inc.
1786 Hwy #1
Church Point, NS
B0W 1M0

NOTICE TO READER

On the basis of information provided by management, I have compiled the balance sheet of Clare Golf & Country Club Ltd. as at December 31, 2020 and the statements of income and retained earnings and cash flow for the year then ended.

I have not performed an audit or a review engagement in respect of these financial statements and, accordingly, I express no assurance thereon.

Readers are cautioned that these statements may not be appropriate for their purposes.



Church Point, Nova Scotia
March 17, 2021

PHIL GAUDET CPA INC
CHARTERED PROFESSIONAL ACCOUNTANT

CLARE GOLF & COUNTRY CLUB LTD.**Statement of Income and Retained Earnings****Year Ended December 31, 2020***(Unaudited - See Notice To Reader)*

	2020	2019
TRADE SALES		
Golf (Note 1)	\$ 319,303	\$ 302,713
Kitchen	83,252	218,486
Pro shop	26,432	27,477
Sponsorship and donations	8,584	15,860
Government assistance	101,940	16,882
Chase the Ace	61,382	76,246
Other	1,327	6,900
	602,220	664,564
EXPENSES		
Advertising and promotion	1,190	2,445
Amortization	26,098	24,244
Bad debts	2,360	-
Consulting fees	-	6,000
Dues & fees	8,557	8,956
Insurance	13,358	12,271
Interest and bank charges	6,678	9,957
Interest on long term debt	3,067	5,751
Office	2,704	3,475
Purchases - kitchen	62,861	135,159
Professional fees	-	16,137
Property taxes	16,037	16,040
Lease	3,036	3,036
Repairs and maintenance	61,021	62,604
Salaries and wages	203,943	257,311
Supplies	5,381	11,252
Telephone	2,282	2,190
Travel	135	998
Utilities	12,260	12,927
	430,968	590,753
NET INCOME	171,252	73,811
RETAINED EARNINGS - BEGINNING OF YEAR	397,843	324,032
RETAINED EARNINGS - END OF YEAR	\$ 569,095	\$ 397,843

CLARE GOLF & COUNTRY CLUB LTD.**Balance Sheet****December 31, 2020***(Unaudited - See Notice To Reader)*

	2020	2019
ASSETS		
CURRENT		
Cash - unrestricted	\$ 44,798	\$ -
Cash - externally restricted (Note 2)	42,569	103,952
Accounts receivable	498	5,578
Inventory	13,909	25,683
Prepaid expenses	10,147	10,125
Government assistance receivable	28,712	-
	140,633	145,338
PROPERTY AND EQUIPMENT (Note 3)	1,151,664	1,149,368
	\$ 1,292,297	\$ 1,294,706
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT		
Bank indebtedness	\$ -	\$ 28,048
Accounts payable	21,029	14,745
Callable debt due in one year	-	14,000
	21,029	56,793
Callable debt due thereafter	-	90,750
	21,029	147,543
LONG TERM DEBT (Note 4)	40,000	-
DEFERRED REVENUE	30,465	56,729
DEFERRED REVENUE - CHASE THE ACE (Note 2)	42,569	103,952
	134,063	308,224
SHAREHOLDERS' EQUITY		
Share capital	188,400	187,900
Contributed surplus	400,739	400,739
Retained earnings	569,095	397,843
	1,158,234	986,482
	\$ 1,292,297	\$ 1,294,706

ON BEHALF OF THE BOARD_____
*Director*_____
Director

CLARE GOLF & COUNTRY CLUB LTD.**Statement of Cash Flow****Year Ended December 31, 2020***(Unaudited - See Notice To Reader)*

	2020	2019
OPERATING ACTIVITIES		
Net income	\$ 171,252	\$ 73,811
Item not affecting cash:		
Amortization of property and equipment	<u>26,098</u>	24,244
	<u>197,350</u>	<u>98,055</u>
Changes in non-cash working capital:		
Accounts receivable	5,080	230
Inventory	11,774	(3,363)
Accounts payable	6,283	(434)
Prepaid expenses	(22)	(756)
Decrease (increase) in cash - restricted	61,383	(103,952)
Government assistance	<u>(28,712)</u>	<u>-</u>
	<u>55,786</u>	<u>(108,275)</u>
Cash flow from (used by) operating activities	<u>253,136</u>	<u>(10,220)</u>
INVESTING ACTIVITY		
Purchase of property and equipment	<u>(28,393)</u>	<u>(34,517)</u>
FINANCING ACTIVITIES		
Deferred revenue	(26,264)	(9,323)
Deferred revenue - Chase the ace	(61,383)	103,952
Proceeds from callable debt financing	-	21,267
Proceeds from long term financing	40,000	-
Repayment of callable debt	(104,750)	(14,000)
Issuance of capital stock	<u>500</u>	<u>-</u>
Cash flow from (used by) financing activities	<u>(151,897)</u>	<u>101,896</u>
INCREASE IN CASH FLOW	72,846	57,159
Deficiency - beginning of year	<u>(28,048)</u>	<u>(85,207)</u>
CASH (DEFICIENCY) - END OF YEAR	\$ 44,798	\$ (28,048)

CLARE GOLF & COUNTRY CLUB LTD.**Notes to Financial Statements****Year Ended December 31, 2020***(Unaudited - See Notice To Reader)***1. Golf Revenue**

	2020	2019
Memberships	\$ 134,257	\$ 140,480
Green Fees	93,497	63,024
Golf Car Rentals	53,215	46,637
Socials Income	-	2,657
Tournament Income	5,039	10,923
Driving Range	9,068	9,132
Golf car fees and storage fees	23,388	23,633
Locker Rentals	-	4,954
Club and Pull Carts	839	1,274
	\$ 319,303	\$ 302,714

2. CASH EXTERNALLY RESTRICTED

	2020	2019
Caisse populaire de Clare - Chase the Ace	\$ 42,569	\$ 103,952

The Caisse populaire de Clare - Chase the Ace account is externally restricted by Nova Scotia Alcohol and Gaming for the use of Junior related programs and activities.

3. PROPERTY, PLANT AND EQUIPMENT

	Cost	Accumulated amortization	2020 Net book value	2019 Net book value
Land	\$ 807,963	\$ -	\$ 807,963	\$ 807,963
Buildings	806,069	514,633	291,436	295,800
Equipment	555,220	512,351	42,869	33,673
Motor vehicles	24,198	23,151	1,047	1,496
Golf cars	186,308	177,959	8,349	10,436
	\$ 2,379,758	\$ 1,228,094	\$ 1,151,664	\$ 1,149,368

CLARE GOLF & COUNTRY CLUB LTD.

Notes to Financial Statements

Year Ended December 31, 2020

(Unaudited - See Notice To Reader)

4. LONG TERM DEBT

The Organization applied for and received the \$40,000 CEBA loan in the 2020 fiscal year. The loan was provided by the Government of Canada to provide capital to organizations to see them through the current challenges and better position them to return to providing services and creating employment. The loan is unsecured.

The loan is interest free to December 31, 2022. If the loan is paid back by December 31, 2022, \$10,000 of the loan will be forgiven. If the loan is not paid back by December 31, 2022 the full \$40,000 loan will be converted to loan repayable over three years with a 5% interest rate.

5. LEASE COMMITMENTS

The company leases four (4) Yamaha Golf Cars under a long term lease that expires on October 01, 2021. Under the lease, the company is required to pay 6 monthly payments of \$506 from May to October each year. The golf cars have a purchase option of \$1,500 per car (\$6,000 total).
